



Sol J. Barer
Chief Executive Officer

Celgene Corporation
86 Morris Avenue
Summit, New Jersey 07901
Tel 908-673-9153
Fax 908-673-2767

May 24, 2006

Dear Member of New Jersey Biotechnology Council:

Rutgers, the State University of New Jersey, is the flagship public institution in the State for research and graduate education. The University's reach is extensive: from genetics to computational biology, from stem cell research to biomedical engineering, from cancer biology to pharmaceutical chemistry, from microbiology to environmental sciences. As you may be aware, New Jersey's budget crisis is having a dramatic effect on higher education. The University is considering all options to close its projected budget gap of \$114 million, including cost cutting and efficiencies. This follows years of declining state investment in higher education. Should Rutgers University be asked to sustain a shortfall of this magnitude, it will result in resource reductions for all of its missions, including research and the support of graduate students. Tomorrow's New Jersey workforce is on the line; Rutgers needs our leadership today.

I invite you to join Celgene in enhancing the support available for graduate students in research areas important to us in the pharmaceutical, biotechnology and related industries, offsetting the loss of funding from State resources. It costs \$45,000 a year to support a graduate student in the life sciences and related disciplines. Your generosity, in the form of full or partial fellowships, will allow Rutgers to attract students with the greatest potential to New Jersey, while enabling these first-year students to focus on their studies and the initial stages of their research. The first year is the time in their careers when they would normally have been supported on a fellowship with funds provided by the State. The benefits to your company could include:

- attracting to New Jersey a top young scholar in a critical discipline;
- introducing this scholar to your opportunities for research and development;
- identifying a strong candidate for summer internships;
- sustaining connections with this scholar throughout progress towards the Ph.D. degree, via subsequent internships or collaborative research;
- recruiting the new Ph.D. for a career at your company

Should you provide this support, you would be able to select the area of studies of the graduate student, or choose to fund a graduate student from a traditionally under-represented background.

The candidates would be selected by the Dean's Office from a national or international pool of highly talented young scholars with the highest potential for success in their chosen area of studies and research. Not only would your company be acknowledged by Rutgers for your donation, but the Biotechnology Council of New Jersey would be delighted to highlight the interactions between these graduate students and your company. As the Rutgers University Foundation is a 501 (c) (3) tax-exempt organization, your gift would be tax deductible as allowed by law.

The competition for the best new students is intense. Once enrolled, Rutgers and its scientists anticipate having sufficient external grant resources to support these students after the first year. The challenge is identifying sufficient funds to attract the best and the brightest to come to New Jersey where they may establish new roots, connect to New Jersey industry, and become additions to the State's highly skilled workforce.

I have asked Dr. Jolie Cizewski, Acting Dean of the Graduate School-New Brunswick, and Mike Andrulis, her director of development, to contact you regarding this important matter. If you would like to respond today, please contact Jolie at 732-932-2720 or cizewski@rutgers.edu.

As one who is proud of the graduate education I received from Rutgers' Graduate School-New Brunswick, I look forward to having you, as a member of the Biotech Council, join Celgene in continuing the tradition of excellence at Rutgers University, the leading public research university in the northeast and our State University of New Jersey. Our efforts will help Rutgers to continue to attract and support the best and brightest young scientists to study in research areas that make a difference to your company and the future technological growth of New Jersey.

Sincerely yours,

A handwritten signature in black ink, appearing to read "J. Andrulis". The signature is fluid and cursive, with a long horizontal stroke at the end.